TITLE: Superintendent

QUALIFICATIONS: Set by State Certification Authorities

GOAL: To fulfill the goals of the system, to effectively release the initiative and creativity of employees, to maintain suitable working conditions, and to provide for quality educational services

SPECIFIC RESPONSIBILITIES:

- A. Contacts and relationships
 - 1. Supervision received
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 - 1. Directly: School Board
 - 2. Indirectly: N/A
 - b. Supervision exercised
 - Directly: Supervisors, managers, principals and central office personnel as required

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- 2. Indirectly: All school employees
- Organizational
 - a. Internal
 - Continuous contact with School Board members, Supervisors, managers, principals, and central office personnel as required
 - Frequent contact with other administrative personnel and school employees
 - Occasional contact: N/A
 - b. External
 - 1. Continuous contact with public
 - Frequent contact with SDE, civic and academic organizations, and regulatory agencies
 - 3. Occasional contact with vendors
- B. Functions
 - 1. Planning
 - a. Develop a program of self-improvement and professional growth
 - b. Administer the development of an educational program designed to meet the needs of the community
 - c. Prepare regulations as may be necessary to make the policies of the Board effective
 - d. Supervise the preparation of operational budgets
 - e. Formulate personnel regulations necessary to the functioning of the school system
 - f. Recommend all candidates to the School Board for employment
 - g. Develop a system of regular reporting to the Board on all aspects of the educational program
 - h. Develop a program of maintenance and improvement or expansion of school buildings and sites
 - i. Formulate a program for supervision for all schools
 - j. Anticipate needs, determine means of meeting these needs, and actuate the Board and the school personnel so that preparations can be made
 - k. Devise adequate processes and procedures to assure that the Board, the staff, and the community are well informed on all school matters

- 1. Propose alternative courses of action for the board to consider
- m. Develop in-service training programs for Supervisors, managers, principals, and central office personnel as required

2. Implementation

- a. Administer the maintenance of an educational program designed to meet the need of the community
- b. Enforce all policies established by the Board
- c. Take appropriate action and report the same to the Board in matters not specifically covered by Board policy
- d. Dispense to school employees all regulations formulated in order to make the policies of the Board effective
- e. Delegate responsibilities and assign duties
- f. Submit program budgets to the Board for approval
- g. Authorize and direct all purchases and expenditures
- h. Provide professional leadership for the educational program of the schools
- i. Keep the Board informed on all vital matters pertaining to the school system
- j. Initiate new processes and procedures toward task accomplishments
- k. Direct and coordinate personnel toward common aims
- 1. Improve the instructional program by working with and through staff members in seeking solutions
- m. Stimulate and facilitate the planning and operating of the instructional program
- n. Procure resources for schools and account for their economical use
- o. Assist the Board in the establishment of appropriate policies to govern the handling of business management affairs
- p. Involve the community in the educational enterprise
- q. Serve as the communication center and spokesman for the school system
- r. Assure open channels of communication for the free flow of information in all directions
- s. Participate in professional growth activities
- t. Administer in-service training program for appropriate central office personnel and other administrators
- u. Provide statistical reports upon request
- v. Perform all other duties as required

3. Control

- a. Submit an annual report on operation of the school system to the Board
- b. Monitor the professional growth of each staff member
- c. Supervise the maintenance of accurate records in all phases of the school operation for auditing purposes
- d. Monitor administrative procedures and revise such procedure under the direction of the School Board
- e. Evaluate the work performance of Supervisors, managers, principals and central office personnel as required
- f. Monitor financial statements of all components